

Earnings Presentation 4QFY19

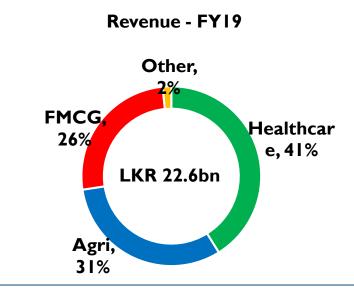
30th May, 2019

Group Performance



Group at a Glance – FY19 [Apr-Mar]

- LKR 22.6bn in Revenue; +6.9% YoY
- LKR | . | bn PAT; -36.5% YoY
- PATMI of LKR 553m; -16.7% YoY

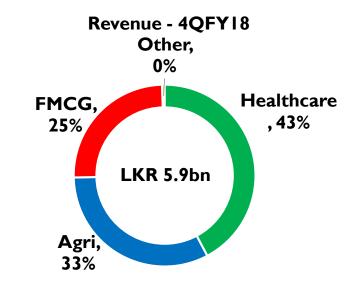


- Healthcare revenue; LKR 9.3bn; +14.1% YoY
- Agri revenue; LKR 7.1bn; -2.0% YoY
 - II.8m kg of palm oil, +9.6% YoY
 - 7.0m kg of tea produced, -11.2% YoY
- FMCG revenue; LKR 5.9bn; +8.9%YoY
 - 4,645 kg of branded tea sold; +3.8YoY



Group at a Glance – 4QFY19 [Jan-Mar]

- LKR 5.9bn in Revenue; +5.6 YoY
- LKR (163m) PAT
- PATMI of LKR (147m)



- Healthcare revenue; LKR 2.5bn; +17.9% YoY
- Agri revenue; LKR 1.9bn; +2.4% YoY
 - 2.9m kg of palm oil, +26.1% YoY
 - 1.5m kg of tea produced, -30.0% YoY
- FMCG revenue; LKR 1.5bn; -3.5%YoY
 - I,147 k kg of branded tea sold; +3.9%YoY



Group Financial Highlights

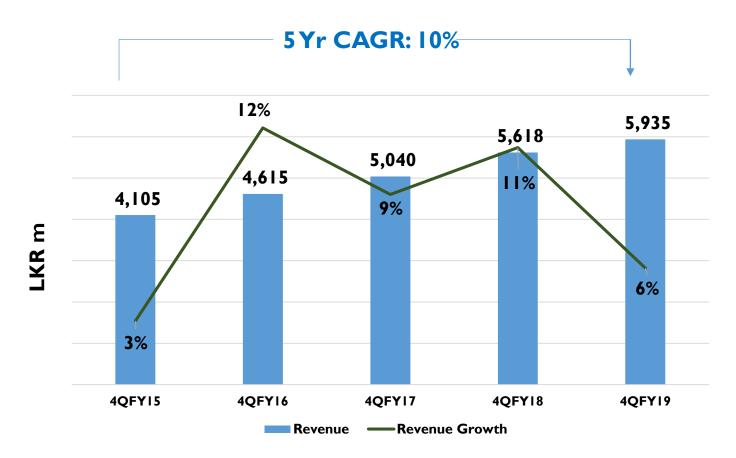
| LKR m | FY19 | FY18 | Growth | 4Q | 4Q | Growth |
|-------------|--------|--------|--------|--------|-------|--------|
| | F119 | F110 | % | FY19 | FY18 | % |
| Revenue | 22,642 | 21,181 | 6.9% | 5,935 | 5,618 | 5.6% |
| EBIT | 2,218 | 2,580 | -14.0% | 148 | 591 | -75.0% |
| EBIT Margin | 9.8% | 12.2% | | 2.5% | 10.5% | |
| PAT | 1,146 | 1,805 | -36.5% | (163) | 166 | n/m |
| PAT Margin | 5.1% | 8.5% | | -2.7% | 3.0% | |
| PATMI | 553 | 664 | -16.7% | (147) | 153 | n/m |
| EPS (LKR) | 4.43 | 6.08 | -27.1% | (0.59) | 0.85 | n/m |
| Adj. PAT* | 1,499 | 1,795 | -16.4% | 1 | 321 | -99.7% |

^{*} Adjusted for the one-off gains/loss, gratuity impact due to wage increase in Agri



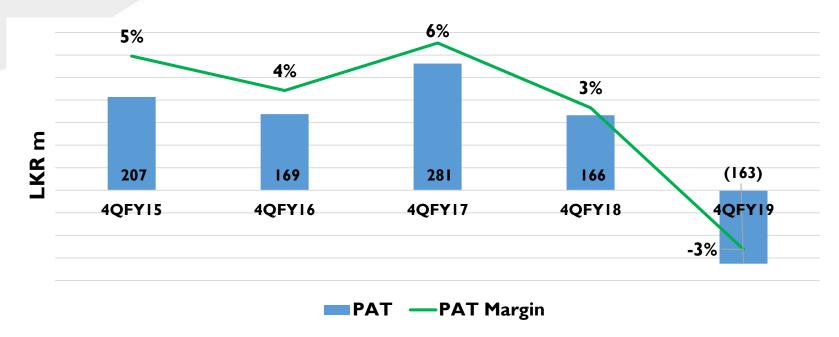
4Q Revenue Growth Trend

5 Year CAGR of 10%





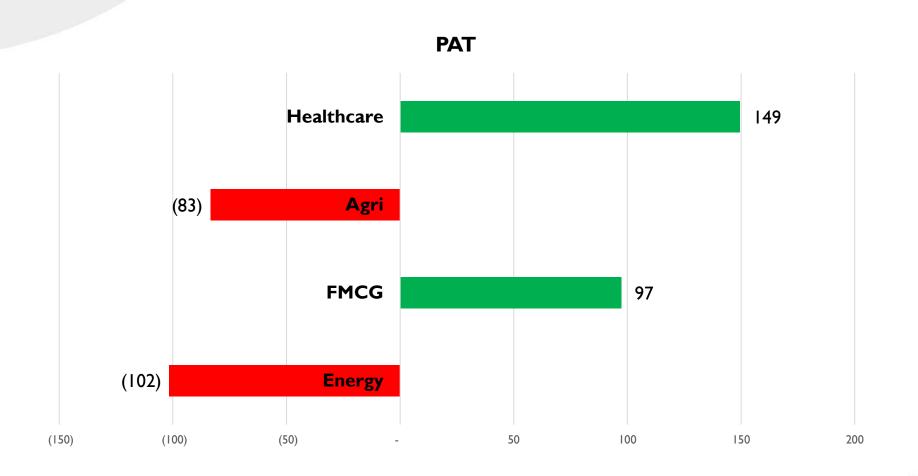
4Q Profitability



- Net loss of LKR (163m) compared to a profit of LKR166m last year Differed tax LKR89m and impairment of packaging machine LKR75m
- Agri margins decrease as a result of lower performance in Tea segment under HPL
- Healthcare recoded a slight increase in margins due to higher sales volumes
- FMCG margins expanded due to reduction in tea prices



Earnings Contribution 4QFY19



Segment Performance

Healthcare



| LKR m | FY19 | FY18 | Growth | 4Q | 4 Q | Growth | |
|-------------|-------|-------|--------|-------|------------|--------|--|
| LKKIII | F119 | LIIO | % | FY19 | FY18 | % | |
| Revenue | 9,315 | 8,162 | 14.1% | 2,528 | 2,144 | 17.9% | |
| EBIT | 531 | 416 | 27.8% | 200 | 92 | 118.0% | |
| EBIT Margin | 5.7% | 5.1% | | 7.9% | 4.3% | | |
| PAT | 368 | 258 | 42.4% | 149 | 57 | 161.7% | |
| PAT Margin | 3.9% | 3.2% | | 5.9% | 2.7% | | |

- 4QFY19 Revenue up by 17.9% YoY due to higher sales volume in pharma sub-sector, acquisition of agencies in Medical devices, and footfall growth in Retail sub-sector
- EBIT margin increased in 4QFY19 due to;
 - Increase in sales volumes and price
 - Appreciation of LKR



Healthcare Retail



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Outlets existing outlets in Colombo, including II express outlets

- Continued focus on Wellness helped EBIT margin expansion 113
 bps compared to same period last year
- Strong growth in customer footfall and loyalty engagement
- Improve operational efficiency
- Improve online presence



FMCG

| LKR m | FY19 | FY18 | Growth | 4Q | 4 Q | Growth | |
|-------------|-------|-------|--------|-------|------------|--------|--|
| LKKIII | 1113 | F110 | % | FY19 | FY18 | % | |
| Revenue | 5,859 | 5,381 | 8.9% | 1,491 | 1,546 | -3.5% | |
| EBIT | 683 | 395 | 73.2% | 119 | 102 | 17.0% | |
| EBIT Margin | 11.7% | 7.3% | | 8.0% | 6.6% | | |
| PAT | 489 | 294 | 66.4% | 97 | 88 | 10.5% | |
| PAT Margin | 8.3% | 5.5% | | 6.5% | 5.7% | | |

- 4QFY19 Revenue degrowth of 3.5% YoY due to lower consumer buying power
- EBIT margin expanded to 8.0% from 6.6% due to lower tea prices resulting in lower input cost

Agri – Sector Results



| LKR m | FY19 | FY18 | Growth | 4Q | 4Q | Growth |
|-------------|-------|-------|--------|-------|-------|---------|
| | F119 | F110 | % | FY19 | FY18 | % |
| Revenue | 7,122 | 7,266 | -2.0% | 1,943 | 1,898 | 2.4% |
| EBIT | 981 | 1,566 | -37.4% | (61) | 403 | -115.0% |
| EBIT Margin | 13.8% | 21.6% | | -3.1% | 21.3% | |
| PAT | 650 | 1,179 | -44.9% | (83) | 140 | -159.6% |
| PAT Margin | 9.1% | 16.2% | | -4.3% | 7.4% | |

- Revenue increased by 2.4% YoY due to strong Palm oil segment (+34%)
- Tea sub segment is below the expected performance (-11%) due to unfavorable weather condition and labor strikes
- Current herd in the Dairy Farm established at 1,285 animals, of which 851 are milking

Agri - WATA



| LKR m | FY19 | FY18 | Growth | 4Q | 4Q | Growth |
|-------------|-------|-------|--------|-------|-------|----------|
| LKKIII | F119 | LITO | % | FY19 | FY18 | % |
| Revenue | 3,082 | 2,601 | 18.5% | 760 | 566 | 34.1% |
| EBIT | 1,036 | 919 | 12.7% | 126 | 172 | -26.9% |
| EBIT Margin | 33.6% | 35.3% | | 16.6% | 30.4% | |
| PAT | 763 | 660 | 15.5% | 90 | (6) | -1591.3% |
| PAT Margin | 24.8% | 25.4% | | 11.8% | -1.1% | |

- Revenue LKR 760m higher 34.1% YoY coupled with the price and yield increase
- Crop had increased by 26.1% YoY in 4QFY19 to 2.9m Kg of palm oil
- Reduction in PAT margin due to start-up cost in the dairy sub sector

Agri - HPL



| LKR m | FY19 | FY18 | Growth | 4Q | 4Q | Growth |
|-------------|-------|-------|---------|--------|-------|---------|
| LINKIII | F119 | LIIO | % | FY19 | FY18 | % |
| Revenue | 4,040 | 4,665 | -13.4% | 1,183 | 1,331 | -11.2% |
| EBIT | (55) | 647 | -108.6% | (187) | 231 | -180.9% |
| EBIT Margin | -1.4% | 13.9% | | -15.8% | 17.3% | |
| PAT | (113) | 519 | -121.7% | (173) | 147 | -217.6% |
| PAT Margin | -2.8% | 11.1% | | -14.6% | 11.0% | |

- Revenue reduced by II.2% YoY for 4Q mainly due to unfavorable weather and labor disruptions
- 30.2% YoY decrease in crop
- Tea NSA down 8% YoY due to weak market

Energy



| LKR m | FY19 | FY18 | Growth % | 4Q FY19 | 4Q FY18 | Growth % |
|-------------|-------|-------|-------------|------------|------------|-------------|
| Revenue | 356 | 248 | 43.2% | 44 | 44 | 0.1% |
| EBIT | 205 | 122 | 68.4% | 9 | 11 | -18.8% |
| EBIT Margin | 57.7% | 49.1% | | 20.2% | 25.0% | |
| PAT | 63 | 48 | 32.3% | (102) | (9) | 1084.6% |
| PAT Margin | 17.8% | 19.3% | | -228.3% | -19.3% | |

- Revenue flat due to lower rainfall in catchment areas
- Elgin Plant commissioned in end January 2019
- Differed tax charge of LK89m in 4Q
- Commissioned 0.5MW of roof top solar in 4QFY19. Another 0.4MW to come online in 1QFY20



Additional data for analysts

| LKR m | | IQ FYI6 | 2Q FYI6 | 3Q FY16 | 4Q FY17 | IQ FYI7 | 2Q FY17 | 3Q FY17 | 4Q FY17 | IQ FYI8 | 2Q FY18 | 3Q FY18 | 4Q FY18 | IQ FYI9 | | 3Q FY19 | 4Q FY19 |
|---------|--------|--------------|------------|------------|------------|------------|------------|---------------|------------|------------|------------|------------|------------|------------|-------|------------|------------|
| Revenue | 4 105 | <i>4</i> 179 | 4341 | 4 288 | 4615 | 4 621 | 4 864 | <i>4 4</i> 25 | 5 115 | 5 16/ | 5 128 | 5 225 | 5 618 | 5 578 | 5 227 | 5 702 | 5,935 |
| Revenue | T, 103 | 7,177 | 7,571 | 7,200 | т,015 | 7,021 | 7,007 | 7,723 | 3,113 | 3,104 | 3,120 | 3,233 | 3,018 | 3,376 | 3,337 | 3,732 | 3,333 |
| PAT | 207 | 314 | 344 | 391 | 169 | 408 | 517 | 403 | 283 | 561 | 465 | 489 | 166 | 343 | 461 | 505 | -163 |
| | | | | | | | | | | | | | | | | | |
| PATMI | 76 | 162 | 171 | 175 | 78 | 207 | 227 | 13 | 126 | 244 | 286 | 160 | 153 | 192 | 232 | 276 | -147 |

| Volumes | 4Q FY15 | IQ FYI6 | 2Q FY16 | 3Q FY16 | 4Q FY17 | IQ FYI7 | 2Q FY17 | 3Q FY17 | 4Q FY17 | IQ FYI8 | 2Q FY18 | 3Q FY18 | 4Q FY18 | IQ FYI9 | 2Q FY19 | 3Q FYI9 | 4Q FY19 |
|-------------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Branded Tea (kg | 863 | 703 | 948 | 1,016 | 997 | 798 | 1100 | 987 | 1,062 | 950 | 1,085 | 1,178 | 1,181 | 1,026 | 1,085 | 1,222 | 1.147 |
| Tea (kg 'mn) | 2.5 | 2.6 | 2.1 | 2.5 | | 2.5 | 1.4 | | ĺ | | · | 1.8 | · | · | 1.1 | 2.3 | 1.5 |
| Palm Oil (kg 'mn) | | | 2.5 | 1.8 | 1.9 | 2.7 | 3.4 | 2.4 | 2.2 | 3.0 | 3.2 | 2.3 | 2.3 | 2.5 | 3.7 | 2.7 | 2.9 |

Outlook

Outlook for IQ FY20



Healthcare

- MRP increase for price control product
- Focus on government tender income in Medical Devices
- Focus on Beauty & Wellness brands to increase margins with higher brand loyalty while increasing the online presence

FMCG

- Continue to invest in Brands
- Market will be sluggish post Easter Sunday attack

Agri

- Exit Tea Plantation business
- Crop to increase with the yield curve shift
- Capital re-structure in Dairy business

Energy

- Low rainfall in catchment area
- Commission of another two rooftop solar projects –0.4MW



Forward Looking Statements

This presentation contains forward-looking statements that are based on management's current expectations and assumptions. Forward-looking statements include predictions of future results or activities and may contain the words "expects," "believes," "should," "will," "anticipates," "projects," "estimates," "implies," "can," or words or phrases of similar meaning. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the potential results discussed in the forward-looking statements. Our predictions could be affected by a variety of factors, including: competitive dynamics and the markets for our products, including new product introductions, advertising activities, pricing actions and promotional activities of our competitors; economic conditions, including changes in inflation rates, interest rates, tax rates, or the availability of capital; product development and innovation; consumer acceptance of new products and product improvements; consumer reaction to pricing actions and changes in promotion levels; acquisitions or dispositions of businesses or assets; changes in capital structure; changes in laws and regulations, including labeling and advertising regulations; impairments in the carrying value of intangible assets, or other long-lived assets, or changes in the useful lives of other intangible assets; changes in accounting standards and the impact of significant accounting estimates; product quality and safety issues, including recalls and product liability; changes in consumer demand for our products; effectiveness of advertising, marketing and promotional programs; changes in consumer behavior, trends and preferences, including weight loss trends; consumer perception of health-related issues; consolidation in the retail environment; changes in purchasing and inventory levels of significant customers; fluctuations in the cost and availability of supply chain resources, including raw materials, packaging and energy; disruptions or inefficiencies in the supply chain; benefit plan expenses due to changes in plan asset values and discount rates used to determine plan liabilities; failure or breach of our information technology systems; foreign economic conditions, including currency rate fluctuations; and political unrest in foreign markets and economic uncertainty due to terrorism or war.

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