

Earnings Presentation 4QFY21

28th May 2021

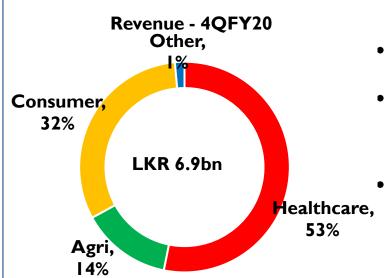
Group Performance

Group at a Glance – 4QFY21



Including Akbar Pharmaceuticals (Pvt) Ltd from February 2021 and Daintee Limited results from September 2021

- LKR 6.9bn in Revenue; +37.1% YoY;
- LKR 650m PAT; +387.9%YoY;
- PATMI of LKR 397m;



- Healthcare revenue; LKR 3.7bn; +24.0% YoY
- Agri revenue; **LKR I.0bn**; +30.0% YoY
 - 2.3m kg of palm oil, -2.0% YoY
- Consumer revenue; LKR 2.2bn; +76.6%YoY

Daintee revenue; LKR 665m

I,433 k kg of branded tea sold; +25.1%YoY



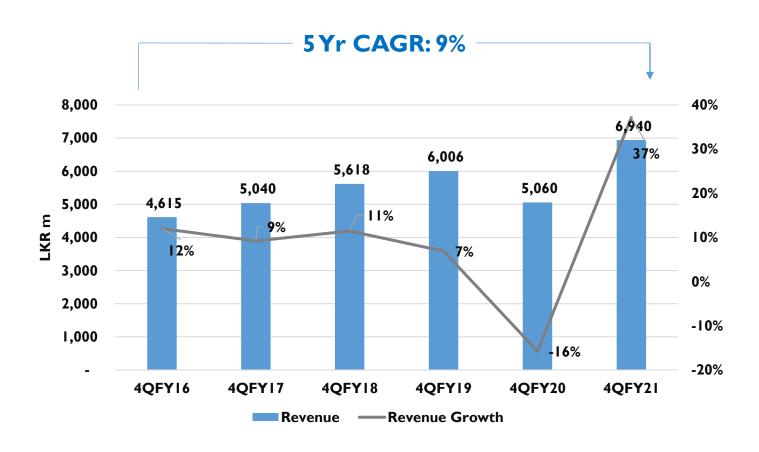
Group Financial Highlights

| | | | Growth | | | |
|-------------|--------|--------|--------|---------|---------|----------|
| LKR m | FY2I | FY20 | % | 4Q FY2I | 4Q FY20 | Growth % |
| | | | | | | |
| Revenue | 24,339 | 20,875 | 16.6% | 6,940 | 5,060 | 37.1% |
| | | | | | | |
| EBIT | 3,525 | 2,909 | 21.2% | 619 | 353 | 75.6% |
| EBIT margin | 14.5% | 13.9% | | 8.9% | 7.0% | |
| _ | | | | | | |
| PAT | 2,538 | 1,833 | 38.5% | 650 | 133 | 387.9% |
| PAT margin | 10.4% | 8.8% | | 9.4% | 2.6% | |
| | | | | | | |
| PATMI | 1,522 | 1,147 | 32.7% | 431 | 127 | 240.3% |
| | | | | | | |
| EPS (LKR) | 3.39 | 2.56 | 32.7% | 0.96 | 0.28 | 240.3% |



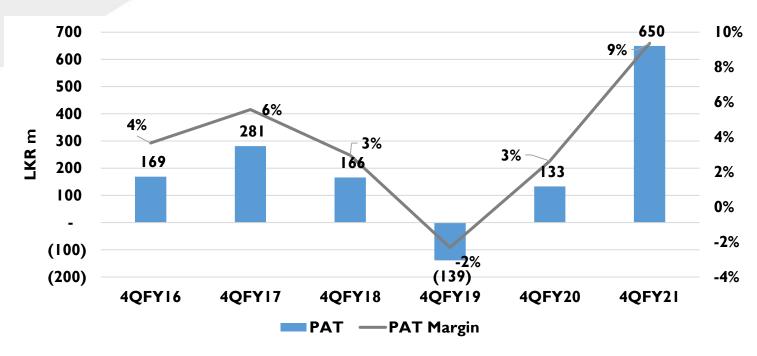
4Q Revenue Growth Trend

• 5 Year CAGR of 9%





4Q Profitability



- Net profit of 650m compared to 133m 4Q last year due to:
 - Better performance in core sectors Healthcare and Consumer
 - Expansion of Consumer sector with the acquisition of Daintee
 - Margin increase in Agribusiness segment due to NSA improvement in both palm oil and dairy subsectors

Segment Performance

Healthcare



| LKR m | FY21 | FY20 | Growth % | 4Q FY2I | 4Q FY20 | Growth % |
|-------------|--------|--------|-------------|------------|---------|----------|
| Revenue | 12,770 | 11,150 | 14.5% | 3,689 | 2,973 | 24.0% |
| EBIT | 1,197 | 859 | 39.4% | 273 | 161 | 69.4% |
| EBIT margin | 9.4% | 7.7% | | 7.4% | 5.4% | |
| PAT | 824 | 510 | 61.6% | 231 | 103 | 124.2% |
| PAT margin | 6.4% | 4.6% | | 6.3% | 3.5% | |

- 4QFY21 Revenue up by 24.0% YoY due to higher sales volume in all subsectors with pharma and MDD achieving highest ever quarter revenue
- Increased health and wellness consciousness of consumers
- Challenging Ist quarter due to Covid-19 lockdown strong performance in 2HFY21



Retail





Outlets in Colombo, and I online store

- 4QFY21 revenue had increased 2.8% YoY
- Improved digital platform
- Loyalty engagement improvement
- Improve pharma availability
- Adjusting to the new normal with change in shopper buying habits



Consumer

| LKR m | FY2I | FY20 | Growth % | 4Q FY2I | 4Q FY20 | Growth % |
|-------------|-------|-------|-------------|------------|------------|-------------|
| Revenue | 7,125 | 5,448 | 30.8% | 2,187 | 1,239 | 76.5% |
| EBIT | 581 | 417 | 39.2% | 161 | (6) | n/m |
| EBIT margin | 8.2% | 7.7% | | 7.4% | -0.4% | |
| PAT | 467 | 297 | 57.2% | 164 | 3 | 4637.1% |
| PAT margin | 6.6% | 5.5% | | 7.5% | 0.3% | |

- Revenue increase 76.5% YoY due to revenue generated from the confectionary sub-sector, and volume growth of 14.5% in the tea subsector
- Daintee Contribution to PAT in 4QFY21 LKR 47m

Agri



| L I/D | EVOL | EV20 | Growth | 4Q | 40 FV20 | Growth |
|-------------|-------|-------|--------|-------|---------|--------|
| LKR m | FY2I | FY20 | % | FY2I | 4Q FY20 | % |
| Revenue | 3,934 | 3,839 | 2.5% | 962 | 739 | 30.1% |
| EBIT | 1,818 | 1,115 | 63.0% | 321 | 97 | 232.2% |
| EBIT margin | 46.2% | 29.0% | | 33.4% | 13.1% | |
| | | | | | | |
| PAT | 1,663 | 755 | 120.2% | 400 | 40 | 901.6% |
| PAT margin | 42.3% | 19.7% | | 41.6% | 5.4% | |

- Revenue increased by 30.1% YoY mainly due to increase in NSA and increase in milk prices
- Current herd in the Dairy Farm established at 1,558 animals, of which 788 are milking
- Dairy farm reported a PAT of LKR 73.5 Mn

Energy



| | Growth | | | | | | | | | |
|-------------|--------|-------|--------|---------|---------|-------|--|--|--|--|
| LKR m | FY2I | FY20 | % | 4Q FY2I | 4Q FY20 | % | | | | |
| Revenue | 440 | 313 | 40.8% | 92 | 58 | 59.0% | | | | |
| EBIT | 34 | 93 | -63.4% | (125) | 8 | n/m | | | | |
| EBIT margin | 7.7% | 29.7% | | -135.6% | 14.0% | | | | | |
| PAT | (35) | (8) | 319.9% | (142) | (38) | n/m | | | | |
| PAT margin | -7.9% | -2.6% | | -154.4% | -65.1% | | | | | |

- Revenue increased 59% due to favourable weather conditions during the quarter in the Hydro segment
- EBIT loss is due to an impairment on disposed assets of LKR 143m arising due to the divestment of Hydro business



Additional data for analysts

| LKR m | IQ FYI9 | 2Q FY19 | 3Q FY19 | 4Q FY19 | IQ FY20 | 2Q FY20 | 3Q FY20 | 4Q FY20 | IQ FY2I | | 3Q FY2I | 4Q FY21 |
|---------|------------|------------|------------|------------|------------|------------|------------|------------|------------|-------|------------|------------|
| Revenue | 5,575 | 5,294 | 5,768 | 6,006 | 5,210 | 5,327 | 5,280 | 5,010 | 4,786 | 6,164 | 6,449 | 6.940 |
| PAT | 341 | 443 | 501 | -139 | 573 | 660 | 467 | 133 | 553 | 733 | 602 | 650 |
| PATMI | 190 | 234 | 274 | -144 | 333 | 398 | 286 | 96 | 320 | 389 | 388 | 431 |

| V 1 | IQ | 2Q FY19 | 3Q FY19 | 4Q FY19 | IQ | 2Q FY20 | 3Q FY20 | 4Q FY20 | IQ | 2Q | 3Q | 4Q |
|--------------------------|-------|------------|------------|------------|-------|------------|------------|------------|-------|-------|-------|-------|
| Volumes | FY19 | FYIY | FYI9 | FYI9 | FYZU | FYZU | FYZU | FY2U | FY2I | FY21 | FY2I | FY2I |
| Branded Tea (kg '000) | 1,026 | 1,085 | 1,222 | 1.147 | 1,043 | 1,175 | 1,242 | 1,134 | 1,042 | 1,351 | 1,490 | 1,433 |
| Palm Oil (kg 'mn) | 2.5 | 3.7 | 2.7 | 2.9 | 3.3 | 3.8 | 2.8 | 2.3 | 3.3 | 3.2 | 2.2 | 2.3 |

Outlook





Healthcare

- Rupee depreciation to impact margins
- Low sales in Antibiotics and Respiratory products
- Integration and further development of the pharma manufacturing
- Further development of online platforms

Agri

- Higher palm oil NSA
- Volume growth is expected to be stagnant due to government restrictions
- Expand the herd to reach 1000 milking cows
- Strengthen the upstream value chain

FMCG

- Drive distribution synergies in retail channels
- Focus on brands to scale domestic business

Energy

Expanding Solar power sub-sector



Forward Looking Statements

This presentation contains forward-looking statements that are based on management's current expectations and assumptions. Forward-looking statements include predictions of future results or activities and may contain the words "expects," "believes," "should," "will," "anticipates," "projects," "estimates," "implies," "can," or words or phrases of similar meaning. These forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from the potential results discussed in the forward-looking statements. Our predictions could be affected by a variety of factors, including: competitive dynamics and the markets for our products, including new product introductions, advertising activities, pricing actions and promotional activities of our competitors; economic conditions, including changes in inflation rates, interest rates, tax rates, or the availability of capital; product development and innovation; consumer acceptance of new products and product improvements; consumer reaction to pricing actions and changes in promotion levels; acquisitions or dispositions of businesses or assets; changes in capital structure; changes in laws and regulations, including labeling and advertising regulations; impairments in the carrying value of intangible assets, or other long-lived assets, or changes in the useful lives of other intangible assets; changes in accounting standards and the impact of significant accounting estimates; product quality and safety issues, including recalls and product liability; changes in consumer demand for our products; effectiveness of advertising, marketing and promotional programs; changes in consumer behavior, trends and preferences, including weight loss trends; consumer perception of health-related issues; consolidation in the retail environment; changes in purchasing and inventory levels of significant customers; fluctuations in the cost and availability of supply chain resources, including raw materials, packaging and energy; disruptions or inefficiencies in the supply chain; benefit plan expenses due to changes in plan asset values and discount rates used to determine plan liabilities; failure or breach of our information technology systems; foreign economic conditions, including currency rate fluctuations; and political unrest in foreign markets and economic uncertainty due to terrorism or war.

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